

Middle States Commission on Higher Education Institutional Profile 2011-12

[0618] UPR - Mayaguez
Printed on 4/24/2012

A. General Information

	Data on File (as of 4/23/2012)	IP Data (2011-12)		
Institution Name	UPR - Mayaguez	UPR - Mayaguez		
Address	P. O. Box 9000 Mayaguez, PR 00681	P. O. Box 9000 Mayaguez, PR 00681		
Telephone	787 832 4040	787 832 4040		
Fax	787 834 3031	787 834 3031		
Website	www.uprm.edu	www.uprm.edu		
Control	Public	Public		
Carnegie Classification	Baccalaureate - Diverse Fields	Baccalaureate - Diverse Fields		
Calendar	Semester	Semester		
Degree Granting Authority	Puerto Rico	Puerto Rico		
Licensed to Operate in	PR	PR		
Degrees/Certificates Offered				
	Data on File	IP Data		
	Offered	Programs		
	Offered	Programs		
Postsecondary Certificate (< 1 year)	no	0	no	0
Postsecondary Certificate (>=1 year, < 2 years)	no	0	no	0
Associate's	no	0	no	0
Postsecondary Certificate (>= 2 years, < 4 years)	no	0	no	0
Bachelor's	yes	54	yes	54
Postbaccalaureate Certificate	yes	2	yes	2
Master's	yes	37	yes	37
Post-Master's Certificate	no	0	no	0
Doctor's - Professional Practice	no	0	no	0
Doctor's - Research/Scholarship	yes	5	yes	5
Doctor's - Other	no	0	no	0
Related Entities				
Name, State, Country	none	none	none	none
Initial Accreditation	1946	1946	1946	1946
Last Reaffirmed	2011	2011	2011	2011
Next Self-Study Visit	2015-16	2015-16	2015-16	2015-16
Next Periodic Review Report (PRR)	June 2021	June 2021	June 2021	June 2021

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B. Key Contacts

Key Contact	Data on File (as of 4/23/2012)	IP Data (2011-12)
System/District Chief Exec Officer	Dr. Miguel Munoz <i>President</i> G.P.O. Box 4984-G San Juan, PR 00936 Phone: 787 250 0000ex. 2000 Fax: none Email: miguel.munoz3@upr.edu	Dr. Miguel Munoz <i>President</i> G.P.O. Box 4984-G San Juan, PR 00936 Phone: 787 250 0000 ex. 2000 Fax: none Email: miguel.munoz3@upr.edu
Chief Executive Officer	Dr. Jorge Rivera-Santos <i>Acting Chancellor</i> P. O. Box 9000 Mayaguez, PR 00681 Phone: 787 265 3807 Fax: 787 831 2085 Email: Rector.uprm@upr.edu	Dr. Jorge Rivera-Santos <i>Chancellor</i> P. O. Box 9000 Mayaguez, PR 00681 Phone: 787 265 3807 Fax: 787 831 2085 Email: Rector.uprm@upr.edu
Chief Academic Officer	Dr. Darnyd Ortiz <i>Dean for Academic Affairs</i> P. O. Box 9000 Mayaguez, PR 00681 Phone: 787 265 4059 Fax: none Email: darnyd.ortiz@upr.edu	Dr. Darnyd Ortiz <i>Dean for Academic Affairs</i> P. O. Box 9000 Mayaguez, PR 00681 Phone: 787 265 4059 Fax: none Email: darnyd.ortiz@upr.edu
Chief Financial Officer	Mr. Jose E. Aviles <i>Director Finance Office</i> P. O. Box 9000 Mayaguez, PR 00681 Phone: 787 832 4040ex. 2150 Fax: none Email: jose.aviles5@upr.edu	Mr. Jose E. Aviles <i>Director Finance Office</i> P. O. Box 9000 Mayaguez, PR 00681 Phone: 787 832 4040 ex. 2150 Fax: none Email: jose.aviles5@upr.edu
Chief Information Technology Officer	none	Mr. Pablo Rebollo <i>Special Assistant for Technology Affairs</i> P. O. Box 9000 Mayaguez, PR 00681 Phone: 787 832 4040 ex. 2055 Fax: none Email: pablo.rebollo@upr.edu
Accreditation Liaison Officer	Dr. Anand D. Sharma <i>Associate Dean for Academic Affairs and Director of the Graduate School Office of Continuous Improvement & Assessment</i> PO Box 9049	Dr. Anand D. Sharma <i>Associate Dean for Academic Affairs and Director of the Graduate School Office of Continuous Improvement & Assessment</i> PO Box 9049

	Mayaguez, PR 006819049 Phone: 787 832 4040ex. 2998 Fax: 787 806 0170 Email: anand.sharma@upr.edu	Mayaguez, PR 006819049 Phone: 787 832 4040 ex. 2998 Fax: 787 806 0170 Email: anand.sharma@upr.edu
Coordinator of Distance Education	Dr. Carmen Bellido <i>CEP Coordinator</i> P. O. Box 9000 Mayaguez, PR 00681 Phone: 787 265 3829 Fax: none Email: carmen.bellido@upr.edu	Dr. Carmen Bellido <i>CEP Coordinator</i> P. O. Box 9000 Mayaguez, PR 00681 Phone: 787 265 3829 Fax: none Email: carmen.bellido@upr.edu
Coordinator of Outcomes Assessment	Dr. Anand D. Sharma <i>Associate Dean for Academic Affairs and Director of the Graduate School Office of Continuous Improvement & Assessment</i> PO Box 9049 Mayaguez, PR 006819049 Phone: 787 832 4040ex. 2998 Fax: 787 806 0170 Email: anand.sharma@upr.edu	Dr. Anand D. Sharma <i>Associate Dean for Academic Affairs and Director of the Graduate School Office of Continuous Improvement & Assessment</i> PO Box 9049 Mayaguez, PR 006819049 Phone: 787 832 4040 ex. 2998 Fax: 787 806 0170 Email: anand.sharma@upr.edu
Coordinator of Institutional Research Functions	Dr. Noel Artiles Leon <i>Director, Institutional Research and Planning</i> P. O. Box 9000 Mayaguez, PR 00681 Phone: 787 265 3877 Fax: 787 831 2085 Email: noel.artiles@upr.edu	Dr. Noel Artiles Leon <i>Director, Institutional Research and Planning</i> P. O. Box 9000 Mayaguez, PR 00681 Phone: 787 265 3877 Fax: 787 831 2085 Email: noel.artiles@upr.edu
Chair: Self-Study Steering Committee	Dr. Anand D. Sharma <i>Associate Dean for Academic Affairs and Director of the Graduate School Office of Continuous Improvement & Assessment</i> PO Box 9049 Mayaguez, PR 006819049 Phone: 787 832 4040ex. 2998 Fax: 787 806 0170 Email: anand.sharma@upr.edu	Dr. Anand D. Sharma <i>Associate Dean for Academic Affairs and Director of the Graduate School Office of Continuous Improvement & Assessment</i> PO Box 9049 Mayaguez, PR 006819049 Phone: 787 832 4040 ex. 2998 Fax: 787 806 0170 Email: anand.sharma@upr.edu
Co-Chair: Self-Study Steering Committee	Dr. Betsy Morales <i>Associate Director, Graduate Studies</i> P. O. Box 9000 Mayaguez, PR 00681 Phone: 787 265 3809 Fax: none Email: betsy.morales@upr.edu	none
Person in the President's Office To Whom MSCHE Invoices Should be Sent	Dr. Jorge Rivera-Santos <i>Acting Chancellor</i> P. O. Box 9000 Mayaguez, PR 00681 Phone: 787 265 3807 Fax: 787 831 2085 Email: Rector.uprm@upr.edu	Dr. Jorge Rivera-Santos <i>Chancellor</i> P. O. Box 9000 Mayaguez, PR 00681 Phone: 787 265 3807 Fax: 787 831 2085 Email: Rector.uprm@upr.edu

Person Who Should Receive a Copy of MSCHE Invoices (Optional)

Dr. Anand D. Sharma
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and Director of the Graduate School
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Person Completing IP Financials

Mr. Anthony Cordero
*Director Finance Office Central
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San Juan, PR 00936

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Person Completing IP (Key User)

Mrs. Sheila Marty-Rodriguez
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C. Graduation Data

Awards Granted

Report all degrees or other formal awards conferred by your institution between July 1, 2010, and June 30, 2011. If an individual received two degrees at different levels during the specified time period, report each degree in the appropriate category.

Include earned degrees and awards conferred by branches of your institution located within or outside the Middle States region, including foreign countries.

Exclude honorary degrees and awards.

Awards	Data on File (as of 4/23/2012)	IP Data (2011- 12)
Postsecondary Certificate (less than 1 year)	0	0
Postsecondary Certificate (>= 1 year, < 2 years)	0	0
Associate's	0	0
Postsecondary Certificate (>= 2 years, < 4 years)	0	0
Bachelor's	1564	1431
Postbaccalaureate Certificate	0	0
Master's	224	145
Post-Master's Certificate	0	0
Doctor's - Professional Practice	0	0
Doctor's - Research/Scholarship	26	15
Doctor's - Other	0	0
Does your institution have undergraduate programs?	yes	yes
Does your institution serve only transfer students? See instructions if the answer is yes.	no	no

Completers

This section requests completion data on two separate cohorts (150% and 200%) of full-time, first-time, degree/certificate-seeking undergraduate students enrolled in your institution during the specified fall term or academic year. Students must be enrolled full-time in courses that lead to a credit-bearing degree, diploma, certificate or other formal award. Count completers only once and indicate the highest degree level earned. Report the status of these students as of August 31 of the reporting year. Please see the instructions to identify students for inclusion in the specific cohorts.

2-year Institutions only	Data on File (as of 4/23/2012)	IP Data (2011-12)
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150% of expected time to completion		
Total number of students in the Fall 2008 cohort	0	0
Number completed within 150%	0	0
Total transfers out	0	0
Total number of Fall 2008 cohort still enrolled	0	0
200% of expected time to completion		
Total number of students in the Fall 2007 cohort	0	0
Number completed within 200%	0	0
Total transfers out	0	0
Total number of Fall 2007 cohort still enrolled	0	0
4-year Institutions w/ Baccalaureate Programs		
150% of expected time to completion		
Total number of students in the Fall 2005 cohort	2164	2303
Number completed within 150%	908	959
Total transfers out	0	0
Total number of Fall 2005 cohort still enrolled	0	190
200% of expected time to completion		
Total number of students in the Fall 2003 cohort	0	2227
Number completed within 200%	0	96
Total transfers out	0	0
Total number of Fall 2003 cohort still enrolled	0	200

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D. Enrollment (Unduplicated)

Total Enrollment

	Data on File (as of 4/23/2012)		IP Data (2011-12)	
	Undergraduate	Graduate	Undergraduate	Graduate
Total credit hours of all part-time students	5913	559	4516	347
Minimum credit load to be considered a full time student	12	9	12	9
Full-Time Head Count	11350	925	10897	860
Part-Time Head Count	815	115	637	80

Credit Enrollment

	Data on File (as of 4/23/2012)	IP Data (2011- 12)
Number of Students matriculated, enrolled in degree programs (Undergraduate + Graduate)	13045	12558
Number of Students not matriculated, enrolled in credit-bearing courses	176	216

Non-Credit Enrollment

	Data on File (as of 4/23/2012)	IP Data (2011- 12)
Number of Students enrolled in non-credit, graduate level courses	0	0
Number of Students enrolled in non-credit, undergraduate level and other continuing education (excluding avocational) courses	0	0
Number of Students in non-credit avocational continuing education courses	1848	2369

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E. Distance and Correspondence Education

Distance education means education that uses one or more technologies to deliver instructions to students who are separated from the instructor and to support regular and substantive interaction between the students and the instructor. See the Instructions for a full explanation.

Part 1. Distance Education

	Data on File (as of 4/23/2012)	IP Data (2011- 12)
Did your institution, in the most recent prior year (Summer, Fall, Spring 2010-11), offer distance education courses?	Yes	Yes

Provide: (a) the unduplicated headcount of all students in the most recent prior year (Summer, Fall, Spring 2010-11) who took distance education courses for credit by your institution; and (b) the total number of registrations of all students. The registrations may be duplicated if a student enrolls in more than one course.

Provide an explanation in the Notes context box if this reporting year's total is greater than the prior year and you have significant growth in distance learning enrollment.

	Data on File (as of 4/23/2012)	IP Data (2011-12)
Headcount	1318	2290
Total Registrations	1457	2789

Programs

Programs. Report the number of degree or certificate programs offered during the previous year (Summer, Fall, Spring 2010-11) for which students could meet at least 50% of their requirements for any of the programs by taking distance education courses.

	Data on File (as of 4/23/2012)	IP Data (2011-12)
Programs	0	0

Part 2. Correspondence Education

	Data on File (as of 4/23/2012)	IP Data (2011- 12)
Did your institution, in the most recent prior year (Summer, Fall, Spring 2010-11), offer Correspondence education courses?	No	No

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F. Regional, National, and Specialized Accreditation

Please list the name of the regional, national, and specialized accrediting organizations that accredit your institution or its programs.

It is not necessary to report the Middle States Commission on Higher Education, and it is excluded from this list.

Data on File (as of 4/23/2012)	IP Data (2011-12)
Accreditors Recognized by U.S. Secretary of Education	Accreditors Recognized by U.S. Secretary of Education
<ul style="list-style-type: none">▪ National League for Nursing Accrediting Commission	<ul style="list-style-type: none">▪ National League for Nursing Accrediting Commission

Other Accreditors

Please list any other accrediting organizations that accredit your institution or its programs.

Please separate each accreditor by semi-colon (;).

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G. Instructional Personnel (as of Fall 2011)

	Data on File (as of 4/23/2012)		IP Data (2011-12)	
	Full-Time Headcount	Part-Time Headcount	Full-Time Headcount	Part-Time Headcount
Total Faculty	694	3	659	7

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H. Related Educational Activities

H-1. Study Abroad

This section is only required if your institution's Self-Study Visit is scheduled for 2012-13 or 2013-14.

Note:

Your institution's next Self-Study Visit is scheduled for 2015-16.

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H-2. Branch Campuses

Data on File (as of 4/23/2012)	IP Data (2011-12)
No Branch Campuses.	No Branch Campuses.

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H-3. Additional Locations

	Data on File (as of 4/23/2012)	IP Data (2011-12)
Name	Magueyes Island, Marine Science Dept.	Magueyes Island, Marine Science Dept.
Street Address, City, State, Postal	PO Box 908 Lajas, PR 00667	PO Box 908 Lajas, PR 00667
Status	Active	Active
Number of degree programs for which 50% of the program may be completed at this location		
Postsecondary Certificate (< 1 year)	0	0
Postsecondary Certificate (>=1 year, < 2 years)	0	0
Associate's	0	0
Postsecondary Certificate (>= 2 years, < 4 years)	0	0
Bachelor's	0	0
Postbaccalaureate	0	0
Master's	0	0
Post-Master's	0	0
Doctor's - Professional Practice	0	0
Doctor's: Research/Scholarship	1	0
Doctor's: Other	0	0
Full-time Headcount at this location		
Graduate	46	44
Undergraduate	0	0
Part-time Headcount at this location		
Graduate	0	0
Undergraduate	0	0

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H-4. Other Instructional Sites (as of Fall 2011)

	Data on File (as of 4/23/2012)	IP Data (2011-12)
Name of the site or facility at which courses are being offered	Agricultural Experiment Station	Agricultural Experiment Station
City/State/Country	Adjuntas, PR	Adjuntas, PR
Headcount (For Credit)	324	76
Name of the site or facility at which courses are being offered	Agricultural Experiment Station	Agricultural Experiment Station
City/State/Country	Corozal, PR	Corozal, PR
Headcount (For Credit)	321	52
Name of the site or facility at which courses are being offered	Agricultural Experiment Station	Agricultural Experiment Station
City/State/Country	Lajas, PR	Lajas, PR
Headcount (For Credit)	866	638
Name of the site or facility at which courses are being offered	Agricultural Experiment Station	Agricultural Experiment Station
City/State/Country	Isabela, PR	Isabela, PR
Headcount (For Credit)	327	117
Name of the site or facility at which courses are being offered	Agricultural Experiment Station	Agricultural Experiment Station
City/State/Country	Juana Díaz, PR	Juana Díaz, PR
Headcount (For Credit)	336	74
Name of the site or facility at which courses are being offered	Agricultural Experiment Station	Agricultural Experiment Station
City/State/Country	Río Piedras, PR	Río Piedras, PR
Headcount (For Credit)	0	0
Name of the site or facility at which courses are being offered	Agricultural Experiment Station	Agricultural Experiment Station
City/State/Country	Gurabo, PR	Gurabo, PR
Headcount (For Credit)	336	53
Name of the site or facility at which courses are being offered	Alzamora Farm	Alzamora Farm
City/State/Country	Mayaguez, PR	Mayaguez, PR
Headcount (For Credit)	572	1166

Name of the site or facility at which courses are being offered	La Montaña Farm	La Montaña Farm
City/State/Country	Aguadilla, PR	Aguadilla, PR
Headcount (For Credit)	442	472

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I. Financial Information (Part 1)

REMINDER: Please make sure to use the TAB key instead of the ENTER key to navigate from field to field. The ENTER key will cause the data to be submitted (i.e., clicking on the Update button).

Report the same data for Educational and General (E&G) expenses on the Institutional Profile that your institution reports to the Integrated Postsecondary Higher Education Data Systems (IPEDS). The IPEDS Part and Line numbers are noted for each data element listed.

Verify the beginning and ending date for your institution's fiscal year. The default dates are 7/1/2010 through 6/30/2011 (the most recent year for which you would have audited financial statements). If your institution uses different dates, please change the default dates accordingly. For example, enter 1/1/2011 through 12/31/2011.

Report financial data in whole dollars. Round cents to the nearest whole dollar. For example, enter 124, not 123.65.

Do not enter data in thousands of dollars. For example, enter 1,250,000, not 1,250.

Enter negative numbers using a minus sign. For example, enter -100,000, not (100,000).

Complete every field for which you have financial data. Fields marked with an asterisk are required. You will not be able to "lock down" your data and submit the Institutional Profile if these fields are not completed.

Shaded information cannot be modified online. * denotes a required field.

	Data on File (as of 4/23/2012)	IP Data (2011- 12)
Which reporting standard is used to prepare your institution's financial statements? Your selection determines the value in the column IPEDS Part-Line below.	GASB	GASB
FASB (Financial Accounting Standards Board)		
GASB (Governmental Accounting Standards Board)		
Note: For Private and International institutions the value is set automatically and the field is disabled. The FASB Reporting Standard is the approximate equivalent of the standard used by International institutions.		
Is your institution's Auditor's report on financial statements Qualified or Unqualified?	Unqualified	Unqualified
Fiscal Year Begin	7/1/2009	7/1/2010
Fiscal Year End	6/30/2010	6/30/2011
Does your institution allocate Operation & Maintenance of Plant expense?	Yes	Yes
Does your institution allocate Depreciation Expense?	Yes	Yes
	IPEDS Part- Line	Data on File (as of 4/23/2012)
		IP Data (2011-12)

		Expenses	Includes O&M	Expenses	Includes O&M
1. Instruction	C-01	\$106,294,417	\$12,093,414	\$94,503,607	\$10,660,300
2. Research	C-02	\$46,099,009	\$5,182,892	\$54,460,158	\$6,143,275
3. Public Services	C-03	\$26,533,285	\$3,167,323	\$35,311,922	\$3,983,294
4. Academic Support	C-05	\$15,577,221	\$1,727,631	\$14,362,945	\$1,520,615
5. Student Services	C-06	\$12,309,323	\$1,439,692	\$11,557,908	\$1,303,767
6. Institutional Support	C-07	\$46,283,973	\$5,182,892	\$37,436,019	\$4,222,899
7. Scholarships and Fellowships	C-10	\$38,134,102	\$0	\$37,193,484	\$0
8. Operation and Maintenance of Plant	C-08		\$28,793,844		\$27,834,150
Total E&G Expenses*		\$291,231,330		\$284,826,043	

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I. Financial Information (Part 2)

REMINDER: Please make sure to use the TAB key instead of the ENTER key to navigate from field to field. The ENTER key will cause the data to be submitted (i.e., clicking on the Update button).

Report the same data on the Institutional Profile in Section 2A below that your institution reports to IPEDS. The IPEDS Part and Line numbers are noted for each data element listed.

Report the data on the Institutional Profile in Section 2B below which can be obtained from your institution's audited financial statements and/or supporting documents.

Report financial data in whole dollars. Round cents to the nearest whole dollar. For example, enter 124, not 123.65.

Do not enter data in thousands of dollars. For example, enter 1,250,000, not 1,250.

Complete every field for which you have financial data. Fields marked with an asterisk are required. You will not be able to "lock down" your data and submit the Institutional Profile if these fields are not completed.

Shaded information cannot be modified online.

	IPEDS Part- Line	Data on File (as of 4/23/2012)	IP Data (2011-12)
SECTION 2A -- Data from IPEDS			
Depreciable Capital Assets, net	A-31	\$127,004,597	\$136,833,368
Total Assets	A-06	\$161,982,878	\$157,467,628
Long-Term Debt (Current Portion)	A-07	\$5,253,880	\$7,659,628
Long-Term Debt (Non-Current)	A-10	\$108,500,016	\$104,769,364
Unrestricted Net Assets	A-17	(\$22,197,696)	(\$20,939,330)
Restricted Net Assets (Expendable)	A-15	\$2,267,918	\$2,021,347
Restricted Net Assets (Non-Expendable)	A-16	\$1	\$0
Invested in Capital Assets, net of related debt	A-14	\$19,929,778	\$24,378,015
Change in Net Assets	D-03	(\$40,510,423)	\$5,460,032
Net Assets (Beginning of Year)	D-04	\$18,103,324	\$1
Adjustment to Net Assets (Beginning of Year)	D-05	\$22,407,100	(\$1)
Net Assets (End of Year)	D-06	\$1	\$5,460,032
Discounts/Allowances (Applied to Tuition & Fees)	E-08	\$10,558,355	\$15,310,634
Tuition and Fees Revenue (Net of Discounts/Allowances)	B-01	\$6,921,782	\$12,790,103
Depreciation Expense	C-09	\$7,714,201	\$7,840,044

SECTION 2B -- Data from Audited Financial Statements and Supporting Documents

Total Operating Revenue	\$265,057,662	\$354,470,681
Total Operating Expense	\$1,422,811,561	\$1,350,637,665
Operating Income/Loss	(\$1,157,753,899)	(\$996,166,984)
Deposits Held by Bond Trustees	\$54,622,873	\$54,649,613
Principal Payments on Long Term Debt	\$14,898,479	\$21,443,885
Interest Expense on Long Term Debt	\$33,554,236	\$33,335,995

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J. Significant Developments

Please provide the Commission with early notice of any significant developments your institution is considering for academic years 2012-13 or 2013-14, limited to the topics listed below.

Include potential changes that:

- significantly alter the mission, goals, or objectives of the institution;
- alter the legal status, form of control, or ownership;
- establish instruction constituting at least 50% of a degree program in a significantly different format/method of delivery;
- establish instruction at a new degree or credential level;
- replace clock hours with credit hours;
- increase substantially the number of clock or credit hours awarded for successful completion of a program;
- establish instruction constituting at least 50% of a degree program at a new geographic location;
- relocate the primary campus or an existing branch campus (See definition in Section H, above);
- otherwise affect significantly the institution's ability to continue the support of existing and proposed programs.

In addition, please describe any other major developments taking place at the institution. The information provided should focus on important institutional issues (e.g., development of a new strategic plan, initiation of a capital campaign, establishment of a new academic unit such as a school or college, significant shifts in institutional enrollment or finances, etc.) Please DO NOT include matters related to the day-to-day operation of the institution.

All Colleges are engaged in academic assessment and curricular revision and innovation. Currently, three PhD programs (Mechanical Engineering, Electrical Engineering, and Bioengineering) are expected to be approved in the next academic year. Two master's programs (MS in Materials Science and Engineering and MS in Applied Statistics) and a few bachelor degree programs are in different stages of development. Many departments are involved in accreditation processes with their corresponding professional agencies. On December 15, 2011, the 2012-2022 Strategic Plan which will serve as a practical guide for decision making and allocation of institutional resources, so that UPRM fully complies with its Mission while reaching for its Vision. The institutional indicators contained in the strategic plan will be used by the administration to assess its compliance over time.

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K. Required Attachments

Please upload the required attachments listed below **as soon as all of the items are available** but no later than **April 27, 2012 (extended one week)**.

- A digital/ electronic copy of the institution's fiscal year 2011 audited financial statements, including any management letter that the auditors may have attached to the statements.
- A digital/ electronic copy of the finance section of the institution's IPEDS submission for fiscal year 2011 (if you submit annual financial data to IPEDS).
- A word document with the url of the institution's current catalog. Please copy and paste the url into a Word document and upload the Word document. If the catalog is not posted online, please upload a digital copy (.pdf format preferred). If the catalog is not available in any digital/electronic format, please contact Amy Shew at ashew@msche.org.

Uploaded Files

File Name	File Type	File Size	Last Updated
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